#### **OMV GROUP**



### Capital Market Story

SEPTEMBER 2025



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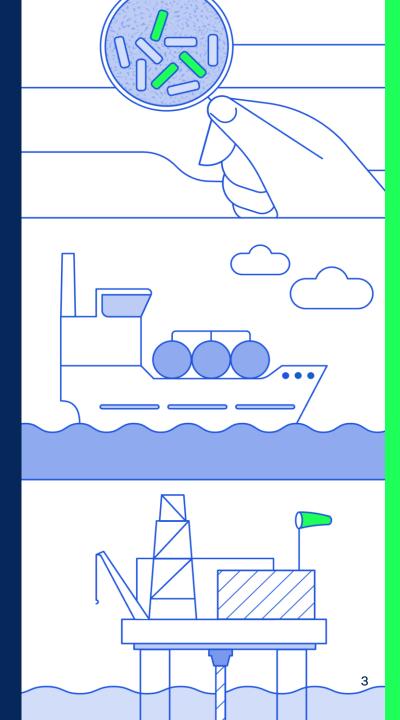
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### Agenda

- Group
- Chemicals
  - Borouge Group International
- Fuels & Feedstock
- Energy
- Latest financial results
- Governance
- Appendix

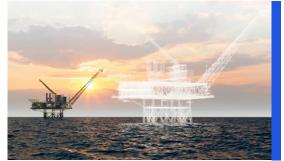


## Three strong integrated pillars delivering value over the long-term









Chemicals

Fuels & Feedstock

Energy

- → Base chemicals
- Polyolefins

- → Refining
- → Marketing

- → E&P
- → Gas Marketing & Power

#### **Growth areas**

- → Middle East, Asia and US
- → Specialty products
- → Circular chemicals
- Diversification

- $\rightarrow$  SAF
- → Retail mobility and convenience
- → Gas production (e.g., Neptun Deep)
- → Geothermal energy
- → Renewable power

Clean CCS ROACE ≥12%

Financial strength through the cycle

Strong underlying core businesses generating high cash flows

Responsible transformation to a more sustainable company

Disciplined investment criteria

## Delivering on the integrated model

4)

Cash flow from operating activities 2021-2024 average<sup>1</sup>



+5%
Clean CCS EPS
CAGR 2019-2024

+22%

Dividend per Share CAGR 2019-2024

12%
Clean CCS ROACE
Average 2019-2024

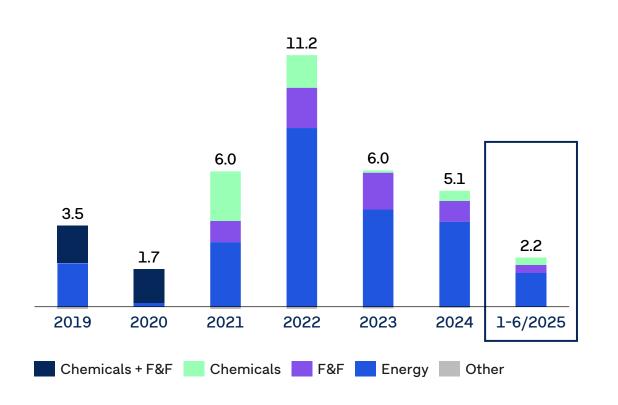
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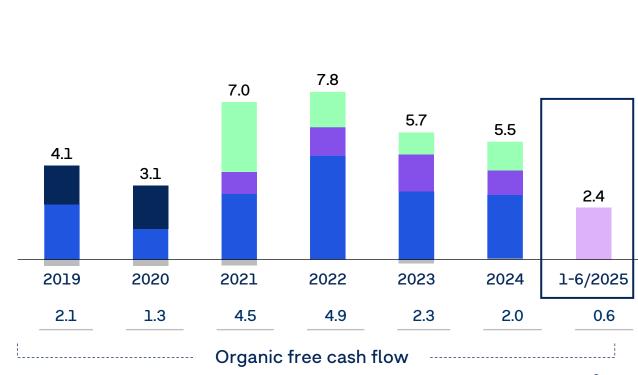
## Integrated portfolio shows financial strength and sustainable growth during atypical market conditions



Clean CCS Operating Result In EUR bn



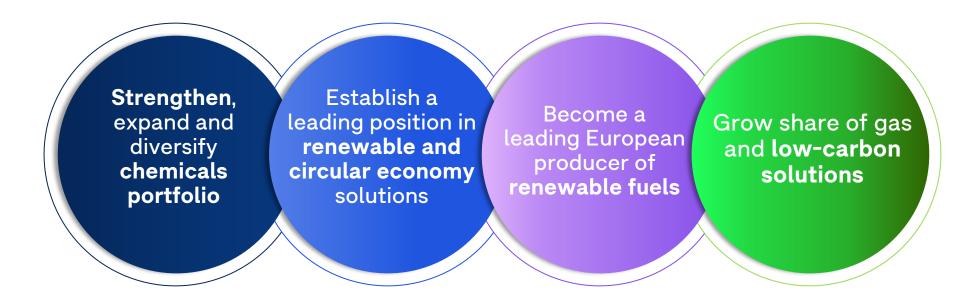




## An integrated sustainable chemicals, fuels and energy company – with a strong focus on value

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#### Net zero by 2050 in Scope 1, 2 and 3



High cash flow generation | Clear investment criteria | Progressive dividend policy

### GHG absolute emission reduction targets maintained



#### Absolute net GHG Scope



2030 Flaring and 0% venting Methane ≤0.1% emissions

Carbon intensity gCO<sub>2</sub>e/MJ

Member of OGMP 2.0

Note: Baseline of the targets is 2019

## Borealis and OMV Petrom – key drivers for our strategy





Global polyolefin producer with leading R&D capabilities

- Proprietary technology leader in specialty products and plastic waste recycling technologies
- Backward integration and feedstock flexibility
- Well positioned for growth in cost-advantaged locations

+3.4%

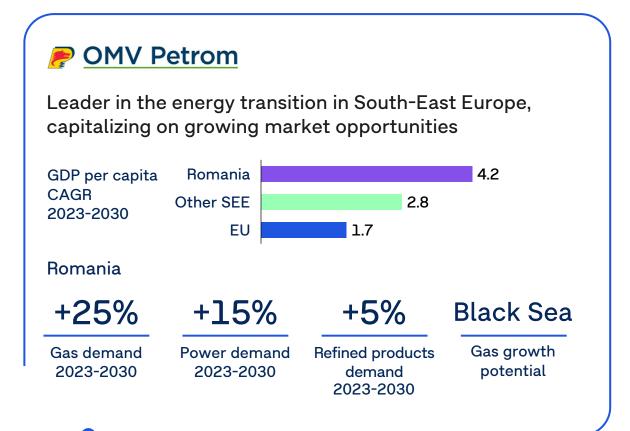
+12.5%

+30%

Virgin PO demand 2023-2030 CAGR

Recycled PO demand 2023-2030 CAGR

Specialty volumes increase by 2030



#### Strategy 2030 implementation progress to date



#### Strategic pillars

Strengthen, expand and diversify chemicals portfolio

- Additional capacities in the US with advanced Borstar technology; regional diversification in a low-cost market
- Combining Borouge, Borealis and Nova Chemicals as BGI, the 4<sup>th</sup> largest polyolefin player globally, a growth platform with access to attractive markets and feedstock, securing significant shareholder returns

Establish a leading position in renewable and circular economy solutions

- Doubled mechanical recycling capacities
- Significant progress in securing recycling feedstock
- Start-up of 16 kt p.a. ReOil®
   plant
- Licensing of ReOil® technology

Become a leading European producer of renewable fuels

- Successful pre-marketing of SAF
   and achieved FID Petrobrazi
   SAF/HVO plant and electrolyzers
- Start-up **co-processing plant** Austria of 135 kt p.a.
- Start-up of first green hydrogen plant in Austria, FID taken for second plant with 140 MW
- Grew EV charging network
- Selective retail divestments and M&A for refinery integration



- First well spud at Neptun Deep, Romania
- Divested Malaysia E&P
- Initiated geothermal partnerships & started drilling first project
- Signed strategic CCS partnerships in the North Sea
- Acquired a strong portfolio of renewable power projects in Romania
- Successfully diversified gas supply to non-Russian sources

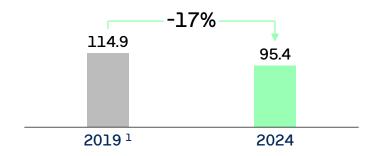
### Delivering on emission reduction

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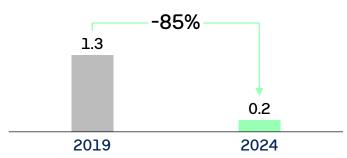
Absolute net Scope 1 & 2 GHG emissions In mn t CO<sub>2</sub>e



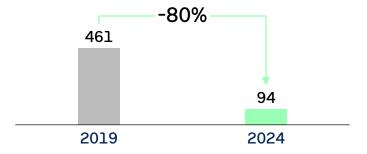




### Methane intensity In %







<sup>1</sup> Recalculated 2019 baseline value to reflect the divestment of the nitrogen business and Slovenian filling stations

- Improved energy and operational efficiency
- Significant decrease in routine flaring and venting also led to a reduction in methane emissions
- Additional petrochemicals production, lower fossil sales and reduced sales from the Energy segment led to reduction in Scope 3 emissions

## Clear financial targets with focus on value creation and shareholder returns while decreasing emissions

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	6		
≥EUR	O	C.	bn

2030 clean CCS Operating Result ≥EUR **7.5**bn

2030 operating cash flow<sup>1</sup>

Capital allocation priorities:

- Organic CAPEX
   Progressive dividend
- 3. Inorganic growth
- 4. Deleveraging
- 5. Additional variable dividend

~EUR 3.8 bn<sup>2</sup> p.a. organic investments, thereof 40-50% in sustainable projects

ESG (2030 vs 2019)

Scope 1&2 -30% mt CO<sub>2</sub>e

Scope 3 mt CO<sub>2</sub>e

-20%

V

Clearly defined investment criteria

Clean CCS
ROACE ≥12%
in the midto long-term

<30% Leverage ratio and a strong investment credit rating</p>

Progressive dividend policy and additional dividend framework

Carbon intensity -15-20%

gCO<sub>2</sub>e/MJ

Targets reconfirmed

Targets changed

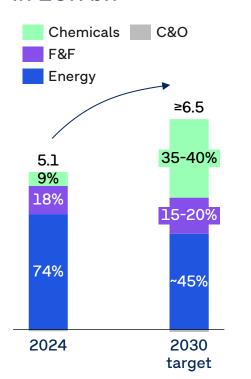
<sup>&</sup>lt;sup>1</sup> incl. NWC <sup>2</sup> incl. non-cash effective CAPEX

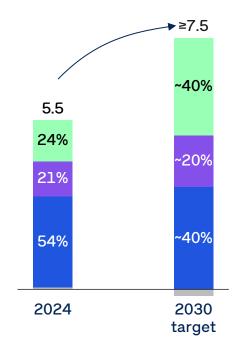


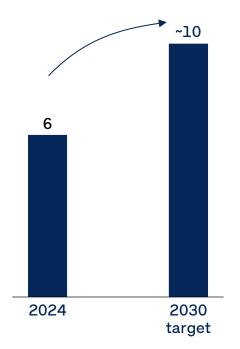
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Clean CCS Operating Result In EUR bn Cash flow from operating activities<sup>1</sup> In EUR bn

Clean CCS EPS In EUR







20% of CFFO to come from sustainable projects by 2030

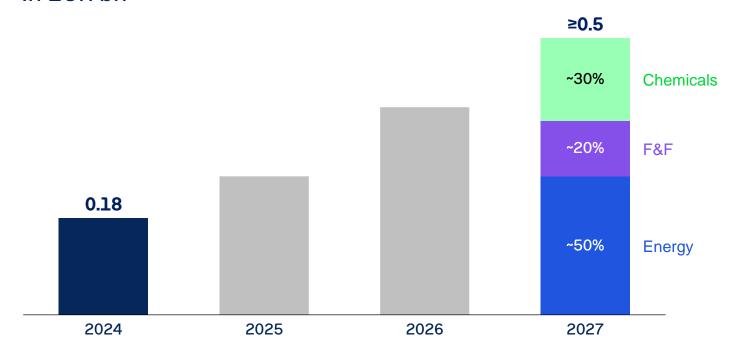
By 2030, roughly 50% of EPS expected to come from Chemicals, ~20% from F&F and 30% from Energy

Earnings contribution from Borouge and Baystar JVs in Chemicals to increase

1 including net working capital

# Group-wide efficiency program to deliver at least EUR 0.5 bn by end of 2027

Impact on cash flow from operating activities<sup>1</sup> In FUR bn







- Comprehensive and detailed initiatives being executed in every segment and corporate
- Benefits are equally attributable to cost and margin improvements
- Contribution already made in 2024, steady ramp-up to 2027 and to continue going forward
- Main initiatives in 2024:
  - Maintenance efficiency
  - Reservoir and infrastructure improvements
  - Net working capital optimization
  - Reduction of OPEX

## Strong capital structure serves as a good base for growth, transformation and shareholder distribution

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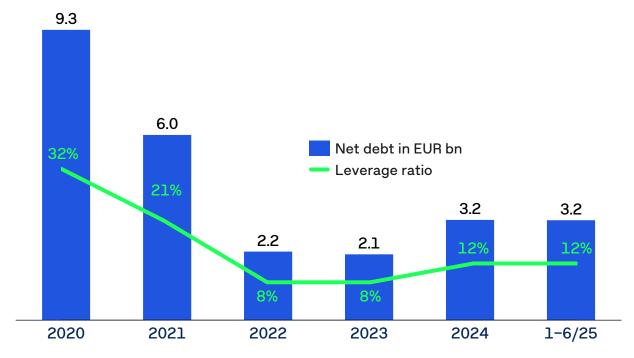
- Strength of balance sheet results in ample financing capacities and growth headroom
- In addition to strong cash flow generation, we raised EUR ~800 mn in 2024 from divestments of non-strategic assets
- Continuous strong shareholder distribution with an additional variable dividend introduced as supplementary shareholder distribution
- Disciplined spending approach with clearly defined investment criteria
- Confirm commitment to maintain investment grade credit ratings



A3 Outlook stable July 23, 2025



A-Outlook stable July 15, 2025 Healthy balance sheet In EUR bn, %



Note: Leverage ratio is defined as net debt including leases to capital employed.

### Capital allocation priorities

1

### Organic CAPEX

- Pursue the transformation strategy
- 40-50% organic CAPEX earmarked for sustainable projects until 2030

2

### Progressive dividend policy

 Increase regular dividends every year or at least to maintain the level of the respective previous year 3

### M&A to accelerate the transition

 Further growth and value creation through geographical expansion and portfolio diversification based on strict investment criteria 4

#### Deleveraging

 Mid/long-term target leverage ratio below 30% 5

### Additional variable dividend

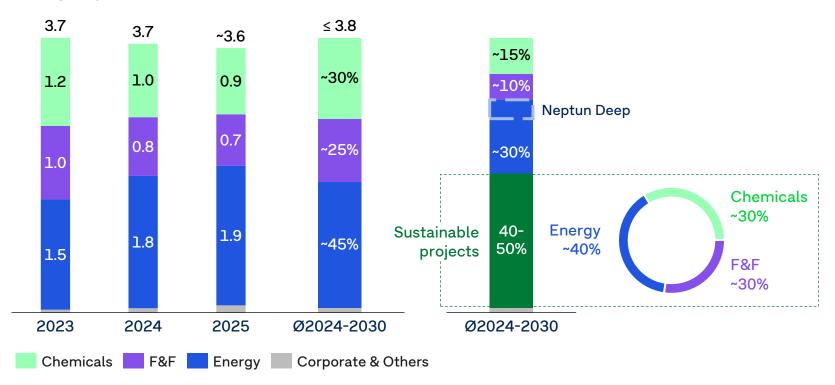
 Additional variable dividend if leverage ratio is <30%; together with progressive regular dividend, the total dividend to amount to ~20–30% of cash flow from operating activities¹

<sup>1</sup> Incl. net working capital effects

OMV CAPITAL MARKET STORY, SEPTEMBER 2025

## Increased investments into sustainable projects aligned with transformation

### Average annual organic CAPEX<sup>1</sup> In EUR bn



1 Incl. non-cash effective CAPEX related to leases of around EUR 0.1 bn



Neptun Deep constitutes a large part of the traditional E&P organic CAPEX over the next three years

Significant decrease in traditional Energy organic CAPEX after 2027

Main sustainable projects: Geothermal | CCS | Renewable electricity | Mechanical & Chemical recycling | Biofuels

~70% growth project share of average total Group organic CAPEX

## Competitive sustainable projects rates along the traditional businesses



		Traditional business			Sustainable projects	
		Chemicals	F&F	Energy	(all segments)	
IRR minimum (%) <sup>1</sup>	Investment grade countries	≥10.5	≥10	≥12	≥10	
	Non-investment grade countries	≥13.5	≥13	≥15.5	≥12.5	
Payback period (years)		<15	<10	<10	<20	
Overall Group target	Clean CCS ROACE ≥12%					

#### E&P development projects amortization requirements

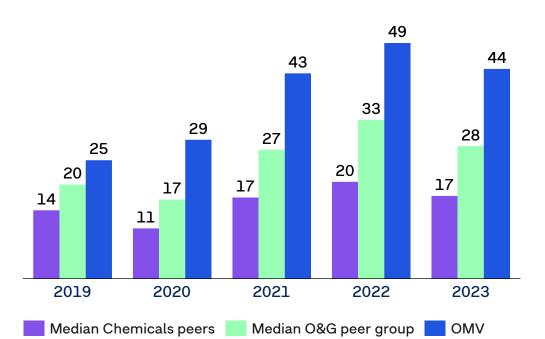
- Liquids before 2035
- Natural gas before 2040

<sup>1</sup> Minimum IRR depends on the individual country WACC and can go above 20% for non-investment grade countries in the traditional Energy business

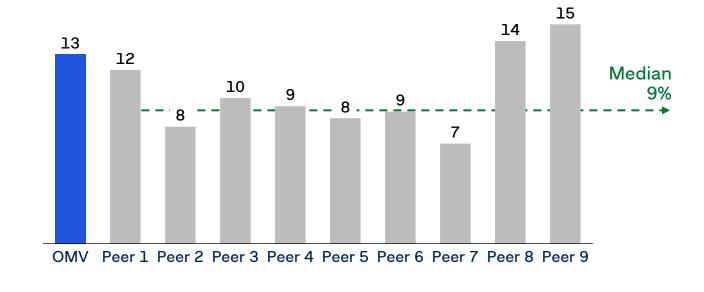
## Resilient and growing cash yields with competitive shareholder distribution



Operating cash flow yield<sup>1</sup> %



2023 Shareholder Distribution Yield<sup>2</sup> – dividends and buybacks, %



Source: Bloomberg and own calculations

O&G peers & peers in shareholder distribution chart: BP, Shell, TotalEnergies, Eni, Galp, MOL, Neste, Repsol, Equinor

<sup>1</sup> Operating cash flow per share divided by last price of the period

<sup>2</sup> Dividends paid in 2024 for 2023, and buybacks announced and done in 2024 for 2023; divided by end of 2023 share price Chemical peers: BASF, Solvay, LyondellBasell

## Attractive shareholder distributions through growing regular dividend plus an additional variable dividend





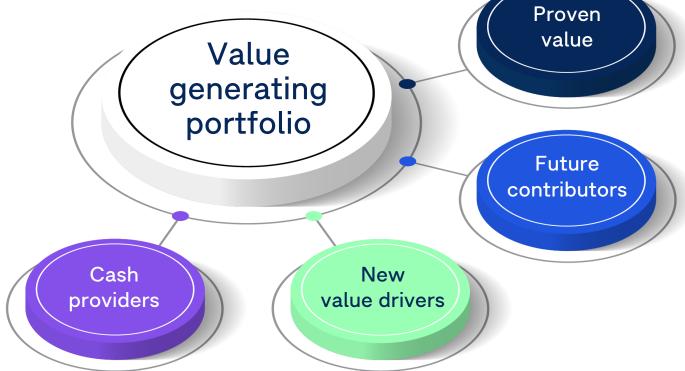
<sup>2</sup> previously named special dividend

<sup>3</sup> including net working capital effects

OMV - an attractive investment case in the energy

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#### Integrated business covers 3 sectors

- Chemicals
- · Refining and Marketing
- Oil & Gas and Gas Marketing & Power

### New emerging businesses with concrete projects and high returns

- Renewable energy and low carbon solutions
- · Carbon capture and storage
- Geothermal
- · Renewable fuels & green hydrogen
- Circular economy

#### Stock listed participations

- · OMV Petrom listed on BSE, fully consolidated
  - OMV share 51%
  - EUR 9.1 bn market cap.¹; EUR 4.5 bn net to OMV
- Borouge PLC listed on ADX, at-equity consolidated
  - Borealis share 36%
- EUR 18.8 bn market cap.1; EUR 5.1 bn net to OMV

#### Other major at-equity participations

ADNOC Refining & ADNOC Global Trading (15% OMV)

#### Growth projects with expected mid-term contribution

- Neptun Deep (50% OMV Petrom)
- Baystar (50% Borealis)
- Kallo (100% Borealis)
- Borouge 4 (40% Borealis)

### OMV Strategy 2030 - In a nutshell





Maximize cash generation from core business

- Focus, high-grade and optimize E&P business
- Optimize margin delivery from refineries and retail
- Deliver efficiency program



- Grow chemical business: grow specialty volumes and explore opportunities for diversification
- Establish 3 transformation lighthouses:
  - Geothermal energy
  - SAF
  - Circular chemicals
- OMV Petrom to develop into an energy transition leader in Romania and SEE
- Achieve net zero by 2050

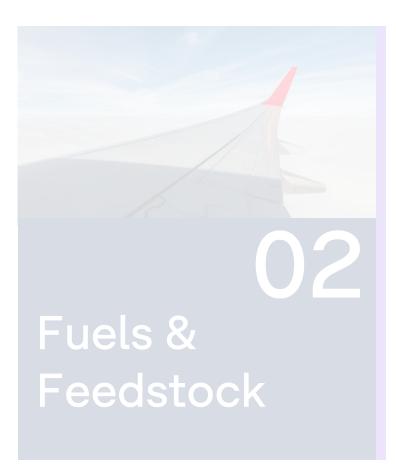
Attractive shareholder remuneration

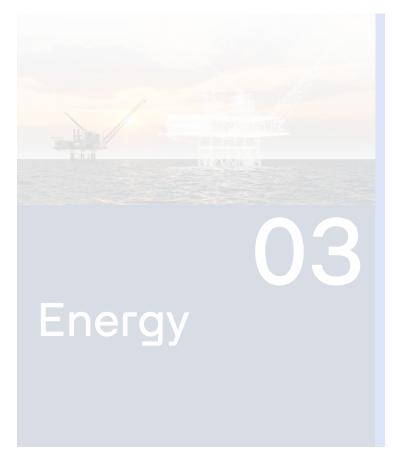
#### Business strategies





Chemicals





## Strengthen, expand and diversify chemicals portfolio

#### Strategic priorities

- Grow polyolefin specialty sales volumes
- Deliver on ongoing growth projects (Baystar, Kallo, Borouge 4) and increase geographical diversification
- Establish a leading position in renewable and circular economy solutions
- Pro-actively address the European market challenges through efficiency measures
- Diversify portfolio and integrate further downstream



2030 strategic targets

+30%

Specialty sales volumes vs. 2023

+30%

Polyolefin capacity growth through organic projects vs. 2021

Up to **1.4 mn t** 

Sustainable sales volumes

# BOROUGE GROUP INTL

Please find more information on the transaction here

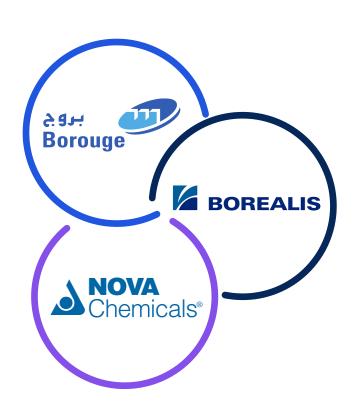




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## OMV and ADNOC to create a global polyolefins champion

- Fourth largest polyolefins player globally with access to the largest and most attractive and growing markets (Americas, Europe, Middle East, Asia)
- Growth platform for OMV and ADNOC for polyolefins
- Highly competitive cost position with ~70% of its production capacity in cost advantaged regions
- Best-in-class **technical and innovation capabilities** with a unique portfolio in sustainable and recycling solutions
- Versatile and future-proof product portfolio, leveraging a mix of specialty and commodity polyolefins
- Significant platform for organic growth with near-term start-up
- Unlocks substantial EBITDA synergy potential of USD ~500 mn p.a. run-rate by 2030
- Well positioned to generate attractive through-the-cycle shareholder returns, with a net floor dividend of USD ~1.0 bn to OMV



#### Transaction overview



All-share combination of Borouge and Borealis to create Borouge Group International

Joint control - equal shareholding and joint governance between OMV and ADNOC

OMV to inject EUR 1.6 bn1 cash into Borouge Group Intl to equalize ownership

Borouge Group Intl to acquire Nova Chemicals for an EV of USD 13.4 bn, funded through acquisition debt, which is expected to be refinanced in the capital markets

Both transactions to be closed simultaneously; completion expected in Q1 2026 subject to regulatory approvals

To be headquartered and domiciled in Austria with regional headquarter in Abu Dhabi; it will retain key corporate hubs in Canada, the USA, and Singapore

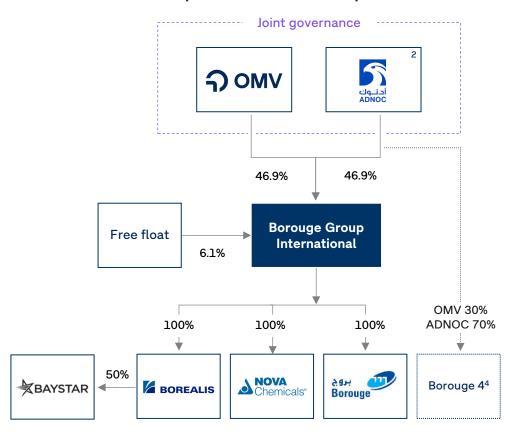
To be listed in Abu Dhabi with plans for a future dual listing in Vienna

Share exchange offer to Borouge free float for new shares in Borouge Group Intl

Cash capital increase by Borouge Group Intl in 2026 for up to USD ~4 bn to augment investment grade credit rating and achieve inclusion in the MSCI index

**Recontribution of Borouge 4** envisaged by end of 2026 when fully operational at estimated cost<sup>3</sup> of USD ~7.5 bn from OMV (30%) and ADNOC (70%)

#### Post Nova acquisition ownership structure



<sup>1</sup> Determined as of the reference date Jan 1, 2025, to be reduced by dividends paid out until completion of the transaction

<sup>2</sup> Upon completion, ADNOC's share in Borouge Group International will be transferred to XRG's Global Chemicals Platform

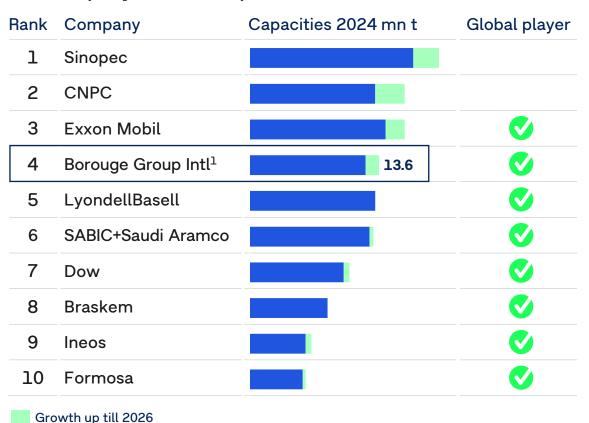
<sup>3</sup> Cost is defined as adjusted net book value and includes aggregate expenses and investments, financing costs and owner's costs

<sup>4</sup> Borealis share to be transferred to OMV

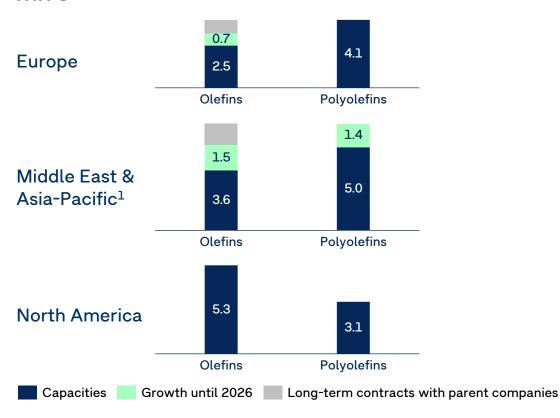


## Fourth largest polyolefins producer globally with high degree of integration

#### Global polyolefins capacities



### Borouge Group Intl integrated in all regions mn t



Source: CMA, December 2024 virgin and recycling PO.

1 Borouge 4 capacities included. Borouge 4 is envisaged to be re-contributed to Borouge Group International by end-2026

### Substantial mid-term synergies

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~40%

- Cross-selling opportunities
- Optimizing asset network
- Enhancing product list and destination mix



~60%

- Better procurement terms and supply chain
- Cost optimization
- Corporate-level benefits from global organization

Anticipated annual run-rate

EBITDA impact by 2030

~USD 500 mn p.a.

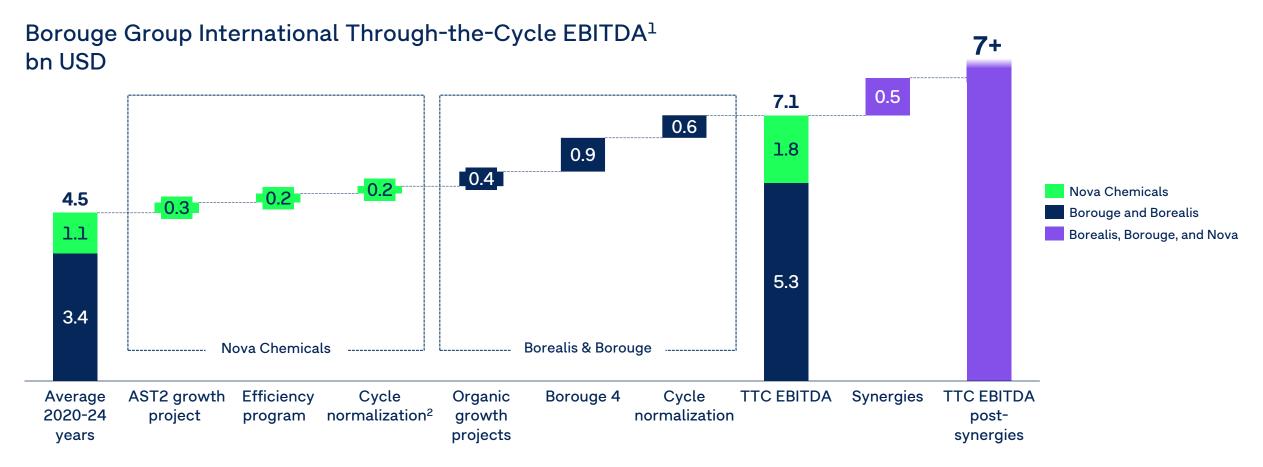
~75% achieved within 3 years post completion

Implementation one-off costs of USD ~150 mn

25-year track record of strategic cooperation between OMV and ADNOC will ensure smooth synergy realization

**OMV CAPITAL MARKET STORY, SEPTEMBER 2025** 

## Enhancing Borouge Group Intl's financial strength through growth, efficiencies and synergies



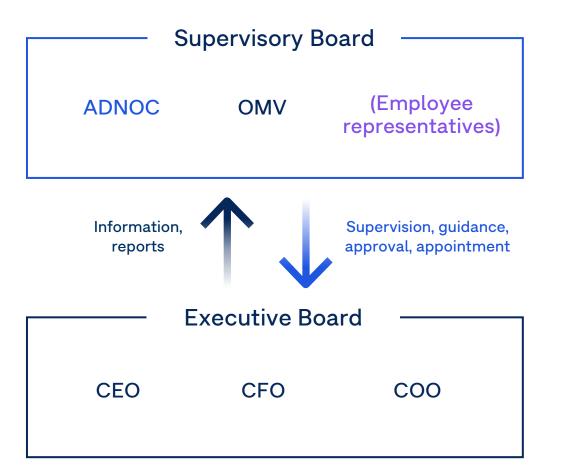
<sup>1</sup> Expected EBITDA in a balanced market in terms of supply and demand and industry operating rates and reflecting volumes as per average production level across a turnaround cycle at various assets

<sup>2</sup> Reflects expected impact from normalization of operating rates and prices/spreads to mid-cycle levels compared to 2020 to 2024 average

#### Joint control between OMV and ADNOC



Two-tier board structure according to Austrian corporate governance



#### **Supervisory Board**

- Equal number of representatives nominated by OMV and ADNOC (5 each) and potentially 5 employee representatives
- All matters to be decided by simple majority
- ADNOC to nominate the Chairperson, OMV to nominate a Vice Chairperson

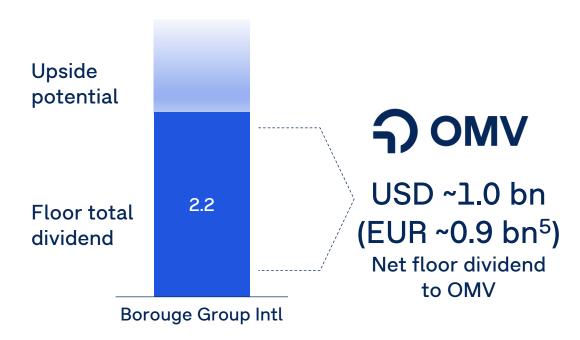
#### **Executive Board**

- Management will be unanimously nominated based on merit, following a structured selection and hiring process, aligned with international governance practices
- The CEO shall be appointed as Chairperson of the EB

## Borouge Group International committed to an attractive dividend policy

- 90% of net income<sup>1</sup> with potential upside for distribution based on free cash flow<sup>2</sup>
- Borouge Group Intl's floor DPS will be equivalent to 16.2 fils Borouge plc DPS<sup>3</sup>
- Floor dividend is per share and will be maintained in case of any future capital increase in Borouge Group Intl
- Based on the expected share structure at closing in 2026, Borouge Group Intl will have a total annual floor dividend of USD ~2.2 bn<sup>4</sup>
- Net floor dividend to OMV of USD ~1.0 bn

Total dividend Borouge Group International bn USD



<sup>1</sup> Calculated as reported net income and shall exclude costs and one-off effects (being positive or negative) including impairments and PPA effects associated with the transactions or future transactions from the calculation

<sup>2</sup> Calculated as free cash flow post interest and working capital changes but before principal repayment costs

<sup>3</sup> The floor implies a 2% growth vs historical Borouge plc DPS

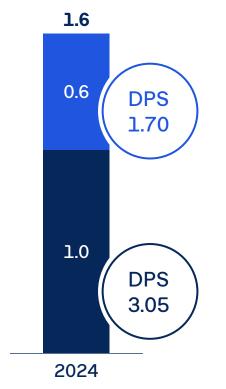
<sup>4</sup> FX 1 FIL = 0.00272285 USD

<sup>5</sup> Assumed FX USD/EUR of 1.1

### Transaction strengthens OMV's shareholder distributions

- No change to the dividend policy for the financial year 2025 (dividends to be announced in February 2026)
- Net floor dividend to OMV of USD ~1 bn
- Dividends received from Borouge Group International represent a higher quality, more resilient stream of cash flow from a global diversified company compared to the current, more volatile Chemicals CFFO, which also needs to fund the Chemicals Capex
- OMV's dividend components of progressive regular dividend and additional variable dividend will be maintained
- The current dividend policy will be reviewed for potential adjustments to reflect the deconsolidation of the Borealis CFFO and the substantial dividends from Borouge Group International

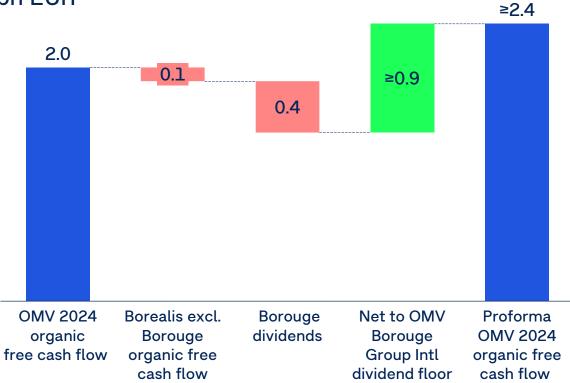
OMV total 2024 dividend bn EUR



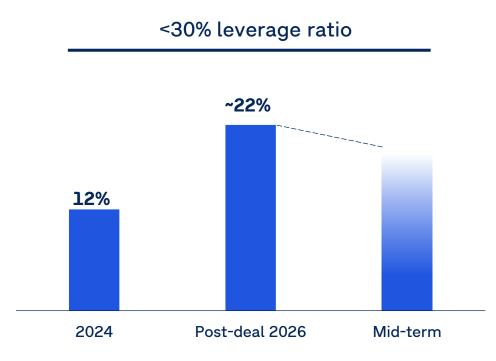
Guiding principle is to ensure that OMV's shareholders continue to benefit from competitive returns

### Transaction is free cash flow accretive for OMV; Proforma OMV leverage ratio to remain below 30%





#### OMV leverage ratio



- Leverage ratio impacted by deconsolidation of Borealis equity
- Cash outflow limited to EUR 1.6 bn as an injection to equalize OMV's and ADNOC's shareholdings in Borouge Group Intl
- Less Organic Capex in the absence of Chemical Capex, realized cost savings until 2027 and start-up of Neptun project

### Significant benefits for OMV shareholders



- Exposure to a larger, more diversified and resilient Chemicals company
- 70% of production exposed to advantaged feedstock
- Platform for growth benefiting from global demand growth trends and developing own organic growth projects

- Joint control significantly enhances the value of a nonconsolidated holding
- Simplifies OMV's chemicals holdings, while preserving the industrial integration
- Delivers immediate scale in major polyolefins markets
- Excellent opportunity to accelerate the implementation of Strategy 2030
- Unlocked by proven partnership with ADNOC

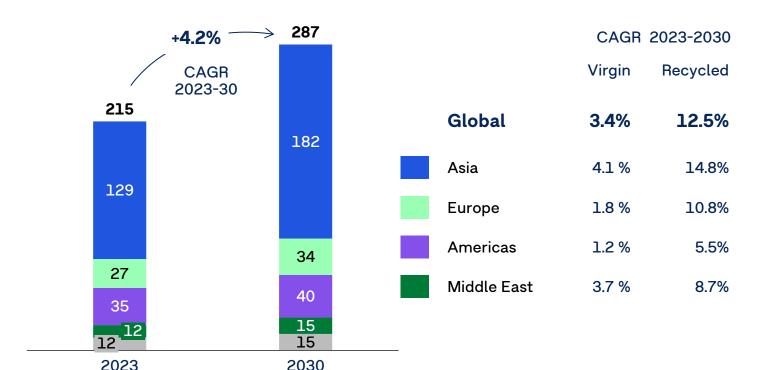
- Exposure to highend markets and attractive growth projects
- Substantial synergies
- Free cash flow and clean CCS EPS accretive

- No change to OMV's investment grade rating
- OMV's leverage ratio to remain below 30%
- Strengthens OMV's shareholder distributions

## Polyolefin demand continues to show strong growth rates to 2030



Polyolefin demand (virgin and recycled) mn t



#### Chemical market trends

- Global supply outpaces demand, with significant new capacities in China and the Middle East
- Announced first chemical plant closures in Europe; consolidation process began
- Recycled PO demand is expected to almost triple by 2030 to ~35 mn t
- Collaboration across the entire value chain will be key to building resilient and eco-friendly solutions

Source: Chemical Market Analytics by OPIS, a Dow Jones Company; spring 2024 for virgin and fall 2023 for recycled

# Global footprint in Chemicals with a strong foundation in Europe based on innovation strength





- Global footprint with two strong partners in the US and Middle East
- Integrated olefin-polyolefin player in all regions
- A market leader in Europe in base chemicals
- Strong innovation capabilities
- Proprietary technology leader in specialty products and plastic waste recycling technologies
- Global compounding capacities supporting specialty business
- Significant direct sales volumes in Europe through Borealis and Asia through Borouge
- Mid-term growth driven by the US (Baystar) and Asia (Borouge 4) and specialty products

<sup>1</sup> Borealis holds 36% share in Borouge plc and 40% in Borouge 4 growth project 2 Borealis 50% share OMV CAPITAL MARKET STORY, SEPTEMBER 2025

# Chemical assets well positioned on cost curve supported by high feedstock flexibility/integration

#### Benefits of European chemical assets

- Nordic crackers access to sea and storage caverns, leading to high flexibility
- Naphtha crackers in Austria and Germany benefit from deep refinery integration
- Kallo: integrated PDH unit with cost competitive propylene production from propane
- European assets play a key role in technology development of specialties, catalysts, core reactor design for recycling
- Technologies and patented new products are first developed in Europe and then transferred to other regions
- Cracker utilization rate above the European average (OMV 80% vs Europe 70% in 2023)



of OMV chemical assets are in first two quartiles of European cost curve<sup>1</sup>

High feedstock flexibility of Nordic crackers

Naphtha 15-50%

Propane 0-35%

Butane 15-70%

<sup>1</sup> Source: Internal analysis based on Solomon benchmark and PTAI, 2024 estimates. Cost curve for EU 27+3 for steam crackers and PO plants

### Our proprietary technologies





#### Borstar®

- Proprietary PE/PP production process technology
- Innovation potential; innovative, tailor-made products and solutions through flexible design
- Better economics for customers
- Continuous development (beyond 3rd generation)
- We are using AI to develop a digital twin and optimize technology



#### **Borlink**<sup>TM</sup>

- Technology process platform for crosslinked products
- Innovative platform for the wire and cable industry
- It includes all insulation and semicon power products – from medium to high voltage
- It covers the entire technology to produce cross-linked PE (XLPE) power products
- It enables continuous innovation step-changes and allows us to be in line with latest cable industry requirements



#### Borceed<sup>TM</sup>

- Technology process platform for soft-polymers
- Closing the gap between classic thermoplastic products and rubbers
- Enables a wide range of applications due to reduced crystallinity, improved flexibility, low-temperature impact, decreased density and lower melting points
- Product markets include automotive, wire and cable, and high-end packaging



### Borcycle<sup>TM</sup>

- Recycled polyolefin technology platform
- Modular, scalable process technology suite
- Transforms polyolefin-based waste streams into value-adding versatile solutions for demanding applications
- Delivers consistent quality with the combination of performance and circularity
- Utilizes state-of-the-art unit steps in mechanical recycling

### Around 45% of product portfolio is specialty products of



# **End-use industries**













~40-50% sales volumes

### Energy

~10-15% sales volumes

#### Mobility

~10-15% sales volumes

#### Infrastructure

~10-15% sales volumes

#### Healthcare

~10-15% sales volumes

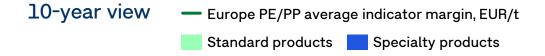


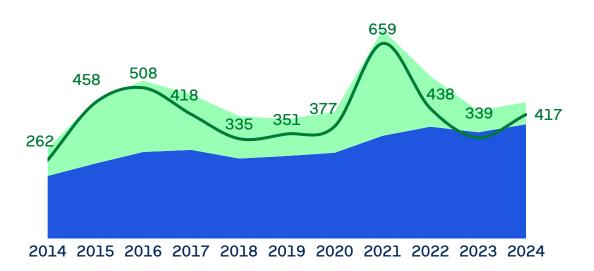
- Superior properties (e.g., exceptional purity, durability, strength)
- High customization potential due to multimodal Borstar® technology
- Global leading supplier for wire and cables
- One of leading suppliers to global automotive OEMs
- Leader in polyolefins with recycled content

# Specialty polyolefin margins and volumes in Europe have proven very resilient

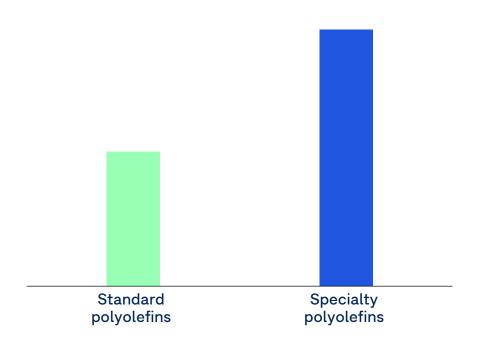


Polyolefin realized sales margin of Borealis excl. JVs In EUR





Polyolefin realized <u>unit</u> sales margin Average 2018-2023, EUR/t



### Growth opportunities in specialty products



End-use industry
Europe CAGR 2023-2030

Energy +4.5%



· Global market leader in insulation for high-voltage cables

- Recent investment decisions in capacity expansion and asset modernization in Sweden/Belgium
- ~75% of German energy corridor projects to use Borealis compounds due to reputation for high reliability
- Supply to renewable energy market

Mobility +2.0%



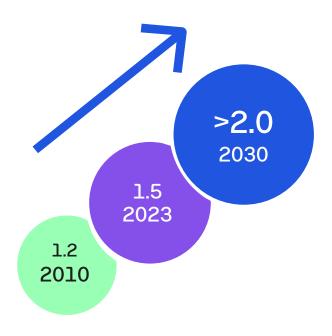
- **Proprietary innovation pipeline**, e.g., PP-based battery housing for BEVs developed jointly with European OEMs
- Market leading recyclate-based compounds for interior applications launched with European OEMs
- Recent investment decision in additional PP automotive compounding capacity in Austria
- Industry leader position in cross-linked PE pipes with exceptional toughness, durability and temperature resistance
- Well-positioned to capitalize on regulatory changes (e.g., PVC deselection) and megatrends (e.g., increased need for water management)

Infrastructure +2.0%



Source: Internal analysis, 2024

Growth target in polyolefin specialties volumes, mn t



### Recent specialty products developments





#### **Energy**

Sustainable cable jacketing solution

- Unique protection in high voltage segment securing more than 75% share in the German renewable energy corridor
- Jacketing compound contains 50% postconsumer recyclate (PCR)



#### Infrastructure

#### **Pipes**

- Water supply and sewage networks in Finland
- Pipes are composed of over 55% raw materials obtained from certified renewable feedstock
- Same high-performance properties as pipes produced using conventional raw materials



### **Mobility**

#### Center Console

- Glass-fiber reinforced polypropylene compound with 65% post-consumer recycled polymer content (PCR)
- Developed in partnership with Plastivaloire and Stellantis



#### **Consumer Products**

#### Sustainable packaging

- Flexible film packaging that contains 80% postconsumer recycled (PCR) LDPE
- Designed for tissue paper products, including kitchen rolls and toilet paper
- Developed in collaboration with Rani Plast

# European efficiency improvement program

- Launched efficiency program in Chemicals in 2022 focusing on volumes, pricing and variable costs, to prepare for a potential market downturn
- Delivered ~EUR 140 mn of operating cash flow contribution already in 2023
- Defined in 2024 additional initiatives for cash flow improvement due to prolonged and deeper than expected downturn
- Expected recurring additional EUR 150 mn p.a.
   operating cash flow contribution by 2027 vs 2023



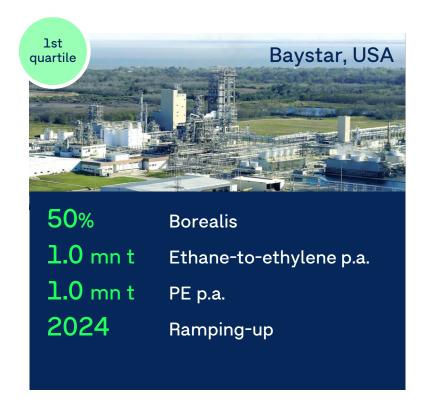
**EUR** 

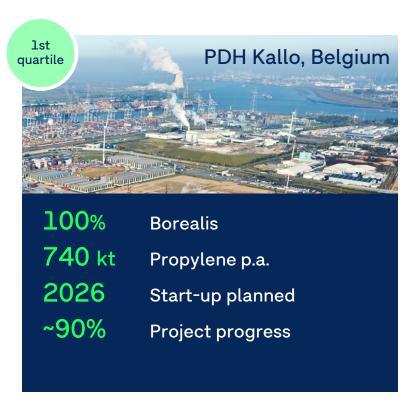
+150 mn p.a.

Operating cash flow by 2027 vs. 2023

# Mid-term earnings contribution from growth projects









USD 1.5-1.9 bn

(100% view)

Revenue p.a. after full production ramp-up

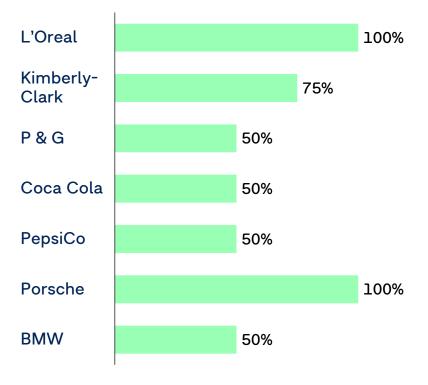
# Circular chemicals – a key growth opportunity with adoption of regulations later than expected



### European regulations

- EU adopted a revised packaging regulation (PPWR) in April 2024 <sup>1</sup>
- Quotas for a minimum proportion of recycled content are to be extended to all types of packaging not just to single-use beverage bottles
- Required minimum share of recycled content for contact sensitive packaging to be made from plastic materials; 10% by 2030 and 25% by 2040. For non-contact sensitive quota is 35% by 2030 and 65% by 2040
- Delayed adoption and clarification of regulations related to chemically recycled and bio-based content in plastics
- Levy on non-recyclable plastic packaging waste of EUR 800/t introduced in EU in 2021 payable at state level

2030 recycled and bio content targets



Source: Bloomberg April 2024

<sup>1</sup> Packaging and packaging waste regulation.

# Sales volumes of sustainable base chemicals and polyolefins will grow up to 1.4 mn t by 2030

Sustainable base chemicals and polyolefin sales volumes



#### Renewable bio-based

- Based on sustainable feedstocks from own HVO plants
- Based on green hydrogen from own electrolyzers
- Bio-ethylene plant Burghausen in assessment

### Mechanical and chemical recycling

- Re-Oil® 16 kt (2025)
- Re-Oil® 200 kt (2029)
- Re-Oil® licensing
- Advanced mechanical recycling plant

#### Feedstock projects

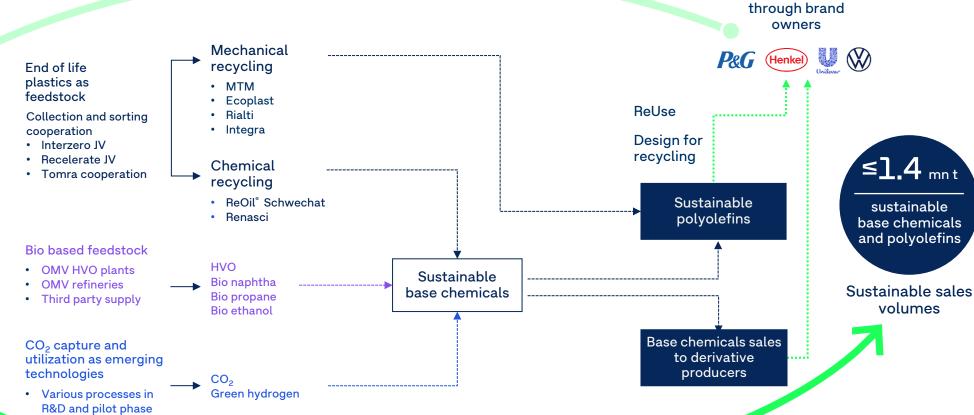
- Largest sorting facility in Europe (JV with Interzero)
- Long-term cooperation with Tomra for feedstock supply
- Recelerate JV



# A wide range of sustainable solutions along the entire value chain



End consumer reach



PTEMBER 2025

# Proprietary ReOil® technology with high scale-up potential

### Pilot in refinery 🗸



Capacity 800 t p.a. Start-up **2018** 

Proved the process in a larger scale integrated in the refinery

### 16 kt plant



Capacity 16 kt p.a. Start-up March **2025** 

Scale-up by a factor of 20x

### ≤200 kt plant Development

Capacity up to 200 kt p.a. Planned start-up **2029** 

First industrial size plant as basis for future expansion

Licensing strategy to enable global use of chemical recycling



### ReOil® technology benefits

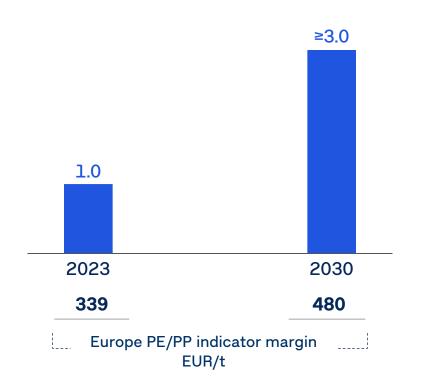
- Continuous
   process
   Uich availability
- High availability
- Proven refinery integration
- High scale-up potential
- Low capital and operational costs
- High product yields



### Chemicals 2030 - significant potential for growth by 2030



Chemicals Cash flow from operating activities EUR bn



Chemicals Organic Capex Average 2024-2030



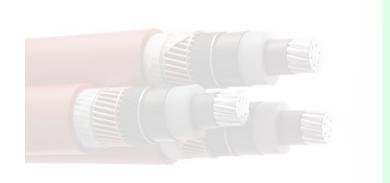
Chemicals



~20%

### Business strategies





Chemicals





### **1**

# Creating a sustainable Fuels & Feedstock champion

### Strategic priorities

- Become a leading innovative producer of renewable fuels and chemical feedstock with a strong anchor in Europe
- Deepen integration with Chemicals while leveraging low-carbon solutions from Energy
- Be the first mobility choice for retail customers; develop a leading EV network and grow convenience business
- Maximize the integrated margin of traditional fuels throughout the value chain
- Adapt to changing market demand and reduce fossil throughput in refining

### 2030 strategic targets

### ~1.5 mn t

Renewable fuels and chemical feedstock production capacity

### ~25%

Strengthen chemical integration (2019: 17%)

### ~2.5 mn t

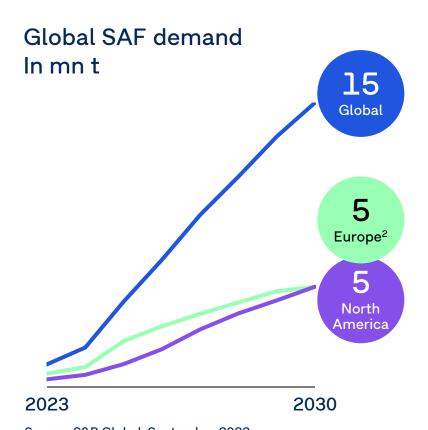
Lower crude oil processing vs. 2019

### ~5,000

EV fast and ultra-fast charging points

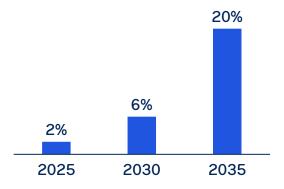
# Attractive global demand growth for renewable fuels





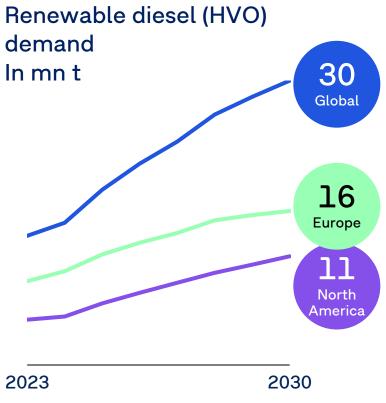
### Europe

• SAF mandate<sup>1</sup>



#### North America

- Market-driven incentive programs
- Strong voluntary demand



Source: S&P Global, September 2023

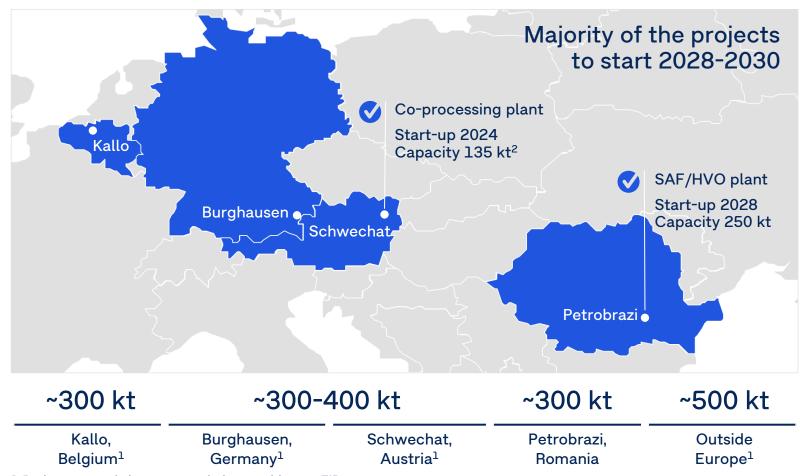
Source: S&P Global, September 2023

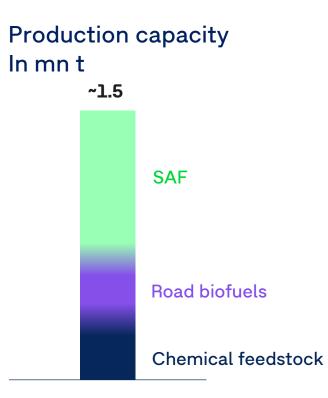
<sup>1</sup> Minimum share of Sustainable Aviation Fuels based on ReFuelEU Aviation regulation

<sup>2</sup> Reflects only mandated European SAF demand, upside potential from voluntary and corporate market

# Progressing project pipeline for renewable fuels and chemical feedstock







2030 Strong product yield flexibility allows for margin optimization

<sup>1</sup> Project currently in conceptual phase, subject to FID

<sup>2</sup> Plant feedstock processing capacity is 160 kt p.a.



### Successful pre-marketing of SAF volumes and development of innovative business solution

Signed MoUs to supply SAF 2024-2030











OMV SAF Business Solutions to accelerate decarbonization of corporate market

First SAF-certificates sold to

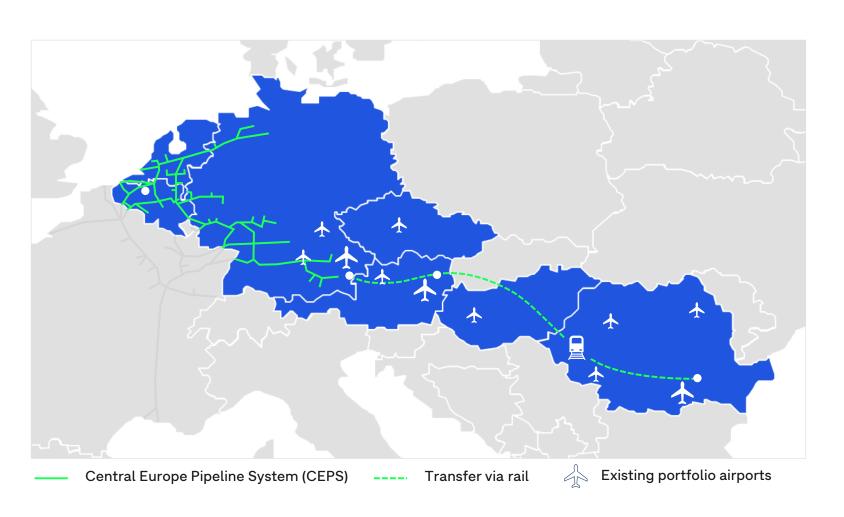


Microsoft

Chain-of-custody model guided by the RSB Book & Claim System

# Securing outlets in OMV aviation hubs and entering new markets





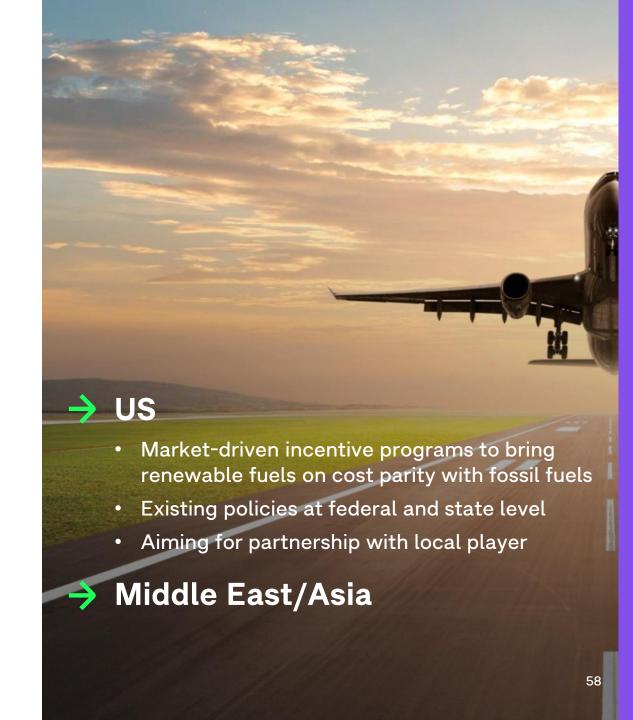
## Actively growing SAF demand

- Continuing successful pre-marketing
- Scouting market entries in ARA-region, Germany, and other adjacent airports
- Aiming to utilize CEPS to create new market potential

# Exploring SAF opportunities in international markets

### Strategic investment rationale

- Geographical diversification, utilizing opportunities from other growing markets
- International partner for customers meeting the blending targets and voluntary commitments (e.g., Lufthansa, Microsoft)
- Supplier to international chemical customers in other markets
- Increased access to global feedstocks and arbitrage opportunities in feedstocks and fuels
- Building on existing organizational footprint for further extension of molecule usage



# A wide range of initiatives to ensure feedstock for our projects







1 Renewable Fuels Non-Biological Origin (RFNBO)2 Subject to and under the assumption of a positive outcome of the European and Austrian Hydrogen Bank auction

#### Feedstock for bio-fuels

- Long-term supply contracts prerequisite for project FIDs
- Develop a portfolio of pre-treatment and import facilities
- Backward integration via M&A and JVs (e.g., Respira Verde)
- Established international origination team in Singapore
- Strengthen European renewable materials trading

### Feedstock for synthetic fuels<sup>1</sup>

- Focus on e-methanol from bio/waste CO<sub>2</sub> and green hydrogen
- Bio/waste CO<sub>2</sub> via own production and offtake agreements
- Green hydrogen from own production
  - 10 MW electrolyzer in Schwechat refinery start-up in 2025
  - 55 MW electrolyzers in Petrobrazi refinery to start-up in 2026
  - 140 MW electrolyzer in Austria, FID taken in May 2025<sup>2</sup>

# Innovation – Catalyst for future Fuels & Feedstock growth

### Bio pathway

- Alternative and new feedstock sources for HVO processes and new pre-treatment technologies
- Capture integration synergies in renewable feedstock
- Develop proprietary IP for the conversion of wastebased feedstock like glycerin into renewable fuels

### Synthetic pathway

- Alcohol based synthetic hydrocarbons process development for synthetic fuels and feedstock
- Focus on proprietary process technology development for oligomerization to SAF



### Glycerin2Propanol pilot plant

### May 2024

Started commissioning of the plant

1,000 t p.a.

Advanced propanol capacity

High energy-efficiency and proprietary catalyst and process development

Further scale-up currently in development

### Leverage on our strong retail market position in CEE





- Multibrand strategy covering broad range of customer needs
  - OMV as high-end quality, Petrom as value-for-money, DISKONT and Avanti as discount brands
- Growing fuel demand in Southern Eastern Europe markets
- EV demand growth in Central European markets
- Above-average fuel sales per station with premium fuel offer
- Strong growth opportunities in non-fuel business (+70% vs 2021 by 2030) through partnerships with convenience retailers and via own brand
- **Network optimization** to maximize refinery integration







### Focus on maximizing the integrated margin of classic fuels across the value chain



Strong refinery integration with demand centers



Refinery throughput 1 ~15.0 mn t

Third party supply

Other industrial customers

**Aviation** 

Trading

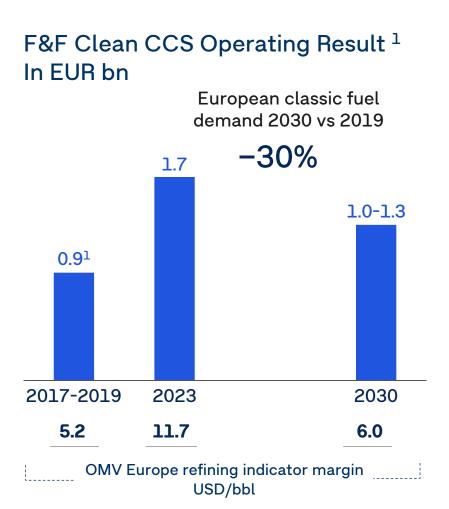
Retail

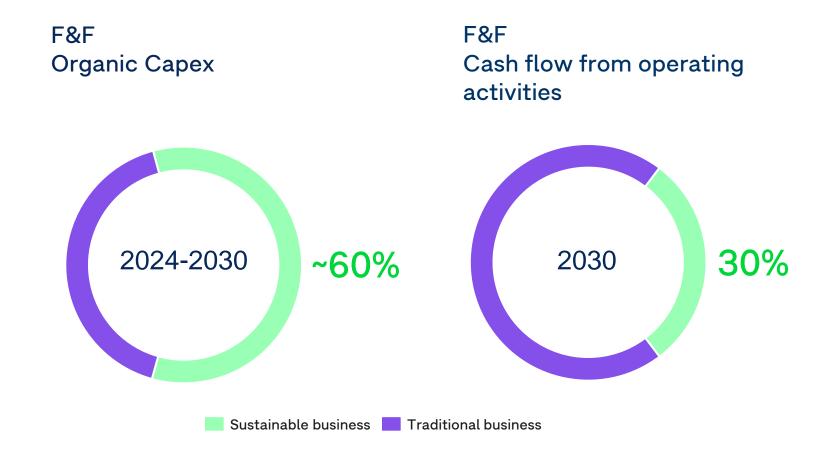
- Strong retail network in the proximity of refineries
- High degree of forward integration into Chemicals; steam crackers embedded within refinery setup
- Access to airports in Austria, Germany and Romania
- **Integration with Energy** for renewable power
- Focus on safety and people development

<sup>1</sup> based on average 90% utilization rate and excluding internal consumption 2 2023 figures

# Transforming, while securing profitability and maintaining refining margin upside potential





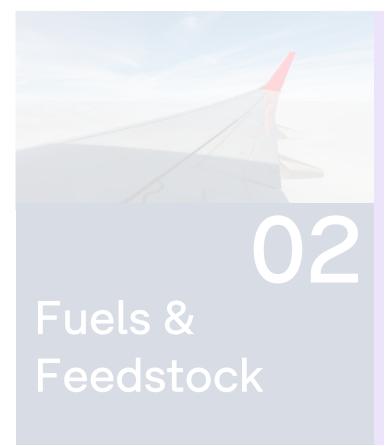


<sup>&</sup>lt;sup>1</sup>Excluding the gas business contribution for comparison purpose only.

### Business strategies









# Investing in E&P and low-carbon solutions

### Strategic priorities

- Actively manage and high-grade the oil and gas portfolio;
   reposition as Europe-centric player
- Deliver the operated EUR 4 bn¹ Neptun Deep, largest gas development project in the EU
- Strengthen and diversify the gas portfolio in the West and leverage power and gas in Romania
- Build profitable low-carbon business in 3 areas: geothermal energy, renewable power, and CCS

Deliver resilient free cash flow

Continuously reduce emissions including methane

1 100% project CAPEX

### 2030 strategic targets

~350 kboe/d

2030 production

~60%

Share of gas

USD <9/boe

Unit production cost

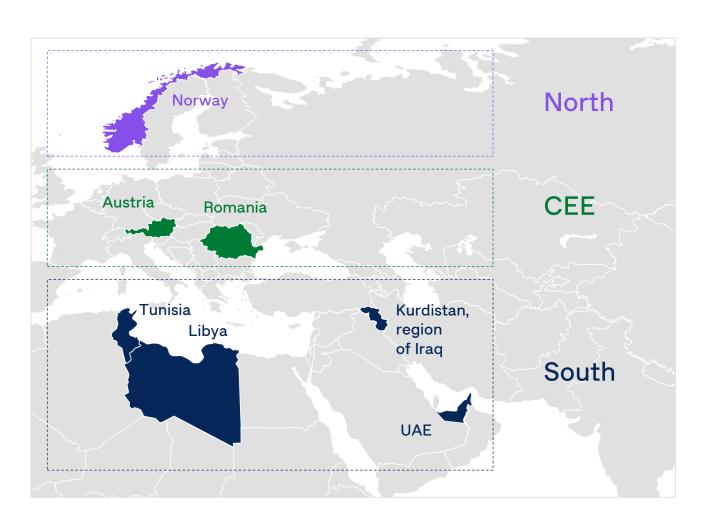
7-8 TWh

Geothermal energy & renewable power

~3 mn t ccs

### Refocus production portfolio in and around Europe





#### North

- High-grade portfolio in the Norwegian Continental Shelf in order to manage decline
- Focus on gas
- Leverage tax synergies

#### CEE

- Leverage strong capabilities as operator of mature fields to manage decline
- Deliver 140 kboe/d gross Neptun Deep gas development in schedule and budget
- Improve operational efficiency
- Explore growth opportunities in the Black Sea

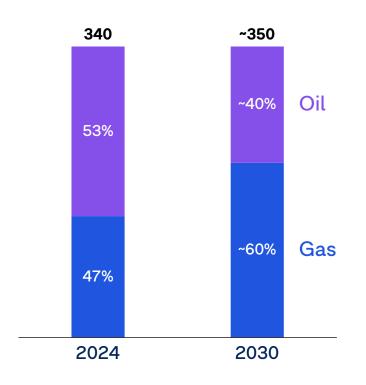
#### South

 Build a stronger position in North Africa and/or the Mediterranean alongside the UAE position

### Maintain target of ~350 kboe/d production by 2030



### Production guidance In kboe/d







- Focus on gas as transition fuel
- Primarily infrastructure led exploration
- Portfolio high-grading through organic and inorganic projects
- Key investment criteria
  - Payback time <10 years</li>
  - Cash flow accretive before 2030
  - IRR ≥12-15%

### 2

# Deliver recurring operating cash flow improvement program

### → Production/Margin:

Production optimization through enhanced drilling and workover program, acceleration of exploration, margin improvements in gas business, etc

### → OPEX:

Cost optimization via contractor management, energy efficiency, asset simplification, infrastructure optimization, etc.

### **CAPEX:**

Fit-for-purpose design, cost and schedule optimization of projects, optimization of running business Capex, etc.

### Net Working Capital: Improved and accelerated recovery of receivables collection, inventory optimization, etc.

→ Already delivered EUR 250 mn in 2023

Note: Introduced already in 2023 to safeguard Energy division's cash generation

### Efficiency program

10

Workstreams

### 500

initiatives coming across from different budget categories

### **EUR 250 mn**

p.a. by 2027 vs. 2023

# Neptun Deep, the largest gas offshore project in the EU



Operator:	OMV Petrom (50%)
artner:	Romgaz (50%)
ocation:	Romanian Black Sea
.00% project view	
stimated recoverable olumes:	~700 mn boe (~100 bcm)
roduction at plateau:	~140 kboe/d
Production cost:	~3 USD/boe
Jnit development CAPEX:	~5.5 USD/boe
RR <sup>1</sup> :	>12%
GHG emissions:	2.2 kg CO <sub>2</sub> /boe (significantly below the global average of 16.6)

First Gas: 2027

Substantially de-risked as over 90% of Capex is contracted

First well spud in March 2025

1 OMV Petrom's perspective, life of field

# Gas and Power – a significant earnings contributor

### Storage and LNG ~70 TWh

Storage capacities in Austria and Germany and LNG capacity

### Gas sales ~85 TWh p.a.

Western and Eastern Europe

### Optimization and Trading

## Power ~5 TWh p.a. Brazi plant in Romania

Assets support energy security

- Storage business is fully hedged; profitability is a function of summerwinter spreads
- LNG asset position covered long-term; signed long-term contracts (e.g. BP, Cheniere) with reliable returns
- Full diversification of supply sources, no longer dependency on Russian gas
- Strong supply portfolio in Romania with a ramp-up in equity gas volumes in 2027 (Neptun Deep)
- · Profitability driven by optimization of sales channels
- Asset backed trading
- · Supply, transport and storage optimization
- Profitability is a function of market volatility (time/location spread)
- Benefits from gas-electricity integration in Romania
- Profitability driven by power margins and spark spreads, upsides from balancing services and integration with renewable power capacities
- Strong portfolio of renewable power projects next to existing CCGT plant

~300 mn p.a.

Clean Operating Result <sup>1</sup>
Gas West and Gas East

2024 figures 1 Mid-term cycle

# Low Carbon Business to generate a material contribution by 2030 and growing afterwards



Low Carbon Business ambition by 2030

~4 TWh
Geothermal energy

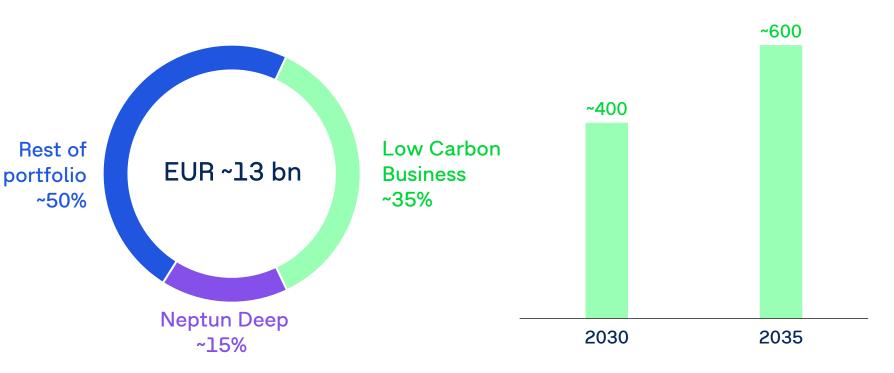
3-4 TWh

Renewable power

~3 mn t p.a.

Energy Organic Capex 2024-2030





# Applying existing and new technologies to unlock geothermal energy potential

**a** 

Open loop existing proven technology

**OMV** 



Produce and recycle hot thermal water from aquifers ("we rely on reservoirs")

- Drilling in Vienna basin started in December 2024
- First plant (20 MW capacity) in 2028
- Plan to scale up to 200 MW, equivalent to supplying half of Vienna's households that use district heating today

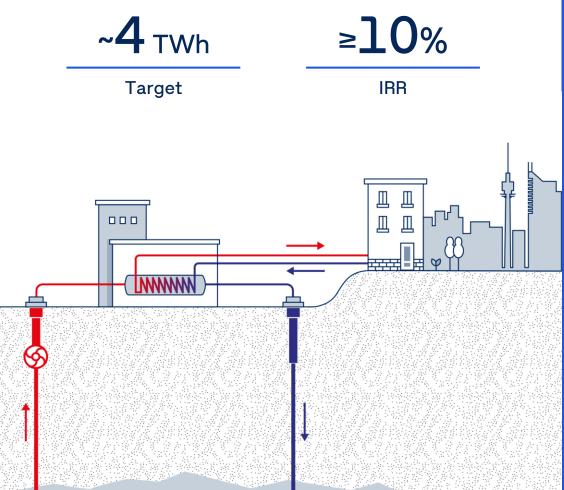
Closed loop innovative technology

**OMV** 

Eavor

Circulates fluids through a series of closed loops **Potential for scalability** ("we create reservoirs")

- Exclusive agreement with Eavor
- Focus on Germany 10 TWh market potential (2030)
- Currently testing commercial viability in Germany
- Support Germany's heating transition "Wärmewende"
- Leverage decades of experience in moving molecules;
   synergies with E&P capabilities
- Decarbonize district heating networks, large infrastructure operators and industrial plants



Geothermal reservoir

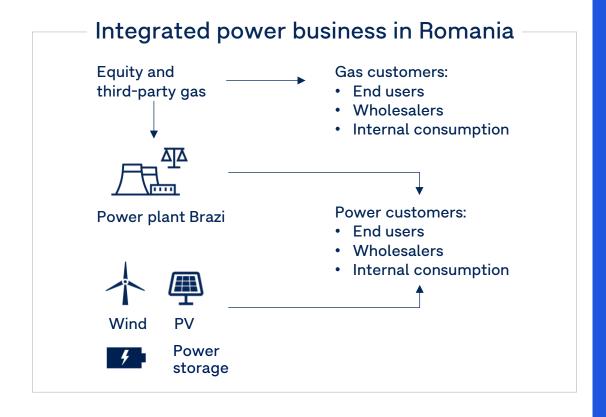
# Build power portfolio in SEE and selectively invest in Western Europe



#### Strategic priorities

- Investments in renewable power primarily in Southeastern Europe
  - Strong renewable pipeline next to existing 860 MW CCGT power plant in Romania (integrated portfolio)
  - Favorable sun and wind conditions as well as EU funding available in Romania
  - OMV Petrom to become market leader in renewables in Romania; ~2.4 TWh p.a. prospective power production by 2030 already secured
  - Grow renewables positions to Serbia, Bulgaria and Hungary
- Build a portfolio of PPAs in Western Europe and selectively invest in equity position, focusing on the integration with F&F for superior returns





## CO2 storage solutions for hard-to-abate sectors

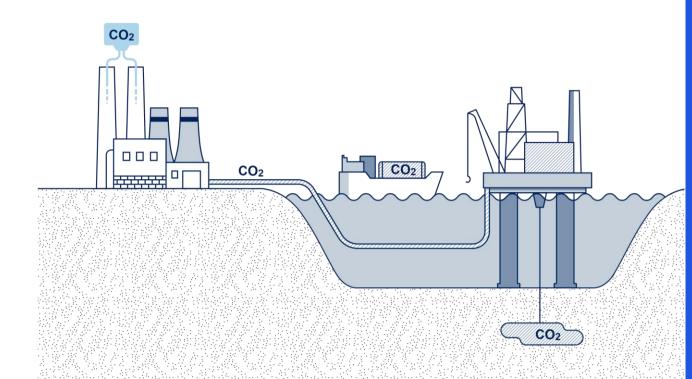


#### North Sea

- OMV to leverage subsurface capabilities and exploration resources to gain relevant CO<sub>2</sub> expertise
- Licenses awarded in Norway
  - Aker BP 50%, OMV 50%: storage potential (100%) of >5 mn t CO<sub>2</sub> p.a.; drill/drop decision by 2025
  - Vår Energi 40%, OMV 30%, Lime Petroleum 30%: storage potential (100%) of 7.5 mn t CO<sub>2</sub> p.a.; drill/drop decision by 2025
- Commercial structures to be agreed with anchor emitters before FID

#### Central & Eastern Europe

- Market in early stage, onshore and offshore opportunities being assessed
- OMV to leverage expertise from North Sea projects
- Anchor emitters already identified





#### Macro environment

#### 1

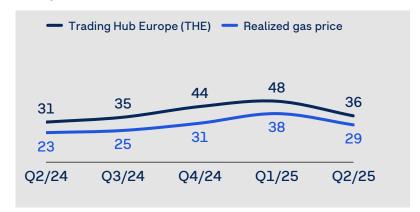
### Oil prices USD/bbl



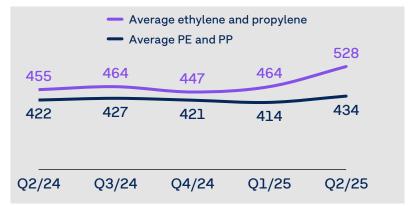
### Refining indicator margin Europe USD/bbl



## Gas prices EUR/MWh



### Olefin and polyolefin indicator margins Europe EUR/t



Q2 2025 vs. Q2 2024

Brent oil	-20%

THE gas price +16%

Europe refining indicator margin

+15%

Europe olefin indicator margin

+16%

Europe PE/PP indicator margin

+3%

## Overview Q2 2025

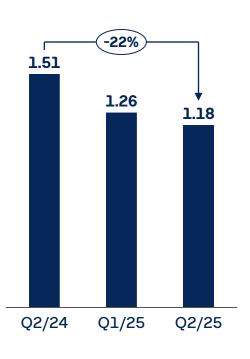


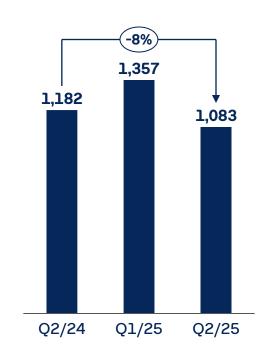
Clean CCS
Operating Result
EUR mn

Clean CCS EPS EUR

Cash flow from operating activities EUR mn







Operational performance Q2 2025 vs. Q2 2024

Polyolefin sales volumes incl. JVs

+5%

Fuel sales volumes

Stable

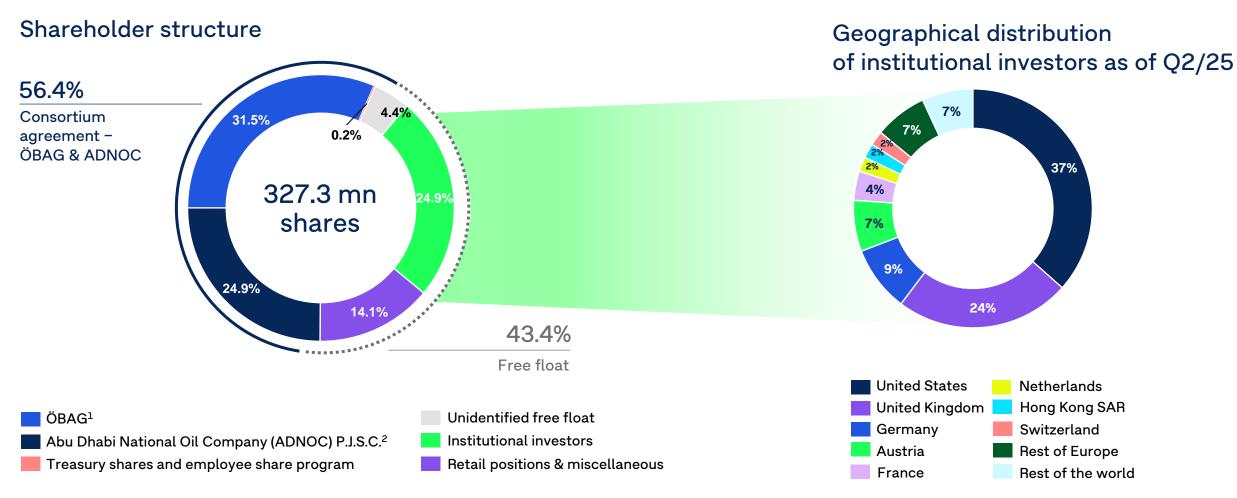
Hydrocarbon production

-10%



#### Diversified international shareholder base





<sup>1</sup> ÖBAG (Österreichische Beteiligungs AG) is the Austrian state-owned holding company managing the investments of the Republic of Austria.

2 OMV has been informed by Abu Dhabi National Oil Company P.J.S.C. (ADNOC) of its intention to transfer its 24.9% shareholding in OMV AG (OMV) to XRG P.J.S.C (XRG), its wholly-owned international investment company. This transfer is subject to regulatory approvals.

#### OMV has a two-tier Board structure





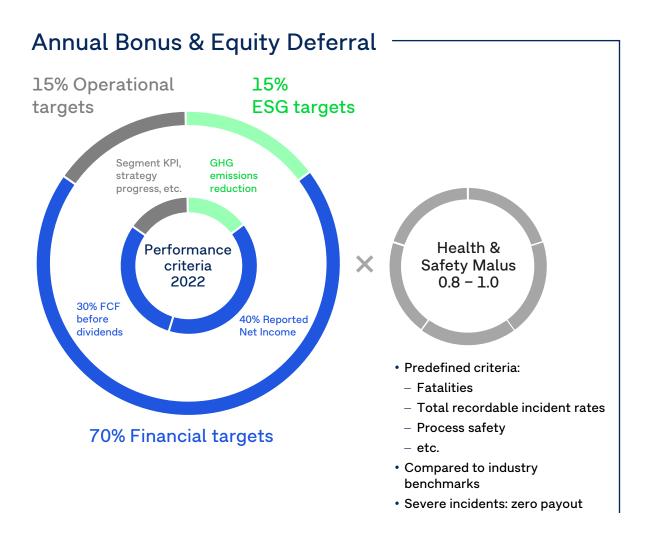




- Two boards with distinctive roles:
- Executive Board (EB) responsible for managing the company and representing it vis à vis third parties
- Supervisory Board responsible for monitoring and guiding the EB
- Supervisory Board elected by the General Assembly; EB appointed by the Supervisory Board
- 15 Supervisory Board members, thereof 10 shareholder and 5 employee representatives

# Strong ESG weight in performance-related remuneration









## Strong ESG ratings for OMV among its peers



ESG ratings <sup>1</sup>	Member of Dow Jones Sustainability Indices Powered by the S&P Global CSA	MSCI ESG RATINGS	FTSE4Good	ecovadis	**CDP	Corporate ESG Performance Prime ISS ESG ▶	SUSTAINALYTICS
vs. Industry peers <sup>2</sup>	Top 6%	Top 7	Top 3%	Top 8%	Leading	Top 10%	Top 9%
→ SCORE	65	AA	4.3	73/100	B/A <sup>3</sup>	B-	31.4 (high risk)

<sup>1</sup> Publication dates of results: DJSI December 2024, MSCI August 2024, ISS-ESG August 2024, Sustainalytics July 2025, EcoVadis April 2025, CDP July 2025, FTSE4Good June 2025

<sup>2</sup> Industry peers: S&P - Oil & Gas Upstream & Integrated; MSCI - Integrated Oil & Gas; ISS ESG - Integrated Oil & Gas; Sustainalytics - Oil & Gas Producers; EcoVadis - all companies irrespective of sector; CDP - Oil & Gas sector (Average: Water C, Climate Change B, Supplier Engagement: one other peer company in A-list)

<sup>3</sup> OMV: Water B, Climate Change B, Supplier Engagement A

## Key assumptions



	2023	2024	H1 2025	FY 2025	2030 <sup>1</sup>	
Brent oil price (USD/bbl)	83	81	72	~70	80	
THE (Trading Hub Europe) gas price (EUR/MWh)	41	35	42	~40 (previously 40-45)	25	
OMV average realized gas price (EUR/MWh)	29	25	34	30-35 (previously ~35)		
Ethylene indicator margin Europe (EUR/t)	507	505	558	>520 (previously ~520)	F20	
Propylene indicator margin Europe (EUR/t)	389	384	433	>385 (previously ~385)	~520	
Polyethylene indicator margin Europe (EUR/t) <sup>1</sup>	322	432	469	>>400 (previously >400)	400	
Polypropylene indicator margin Europe (EUR/t) <sup>2</sup>	355	402	380	~400 (previously >400)	~480	
OMV refining indicator margin Europe (USD/bbl)	11.7	7.1	7.4	>7 (previously ~6)	6.0	
Utilization rate steam crackers Europe (%)	80	84	86	~90		
Borealis polyolefin sales volumes excl. JVs (mn t)	3.5	3.9	2.15	~4.3 (previously ~4.1)		
Borealis polyolefin sales volumes excl. JVs (mn t)  Utilization rate European refineries (%)	85	87	88	85-90		
Fuel sales volumes (mn t)	16.3	16.2	7.7	>16.2		
Hydrocarbon production (kboe/d)	364	340	307	~300	~350	
Organic CAPEX (EUR bn)	3.7	3.7	1.7	~3.64	3.8	

<sup>1</sup> Assumptions as presented at Capital Markets Day in June 2024

<sup>2</sup> High-density blow-moulding, free delivered EU domestic end-of-month (ICIS low) - Ethylene contract price Western Europe (Source: ICIS)

<sup>3</sup> PP Homo, free delivered EU domestic end-of-month (ICIS low) - Propylene contract price Western Europe (Source: ICIS)

<sup>4</sup> Including non-cash effective CAPEX related to leases of around EUR 0.1 bn

## Sensitivities of OMV Group results in 2025



Annual impact excl. hedging EUR mn	Clean CCS Operating Result	Operating cash flow
Brent oil price (USD +1/bbl)	+50	+35
Realized gas price (EUR +1/MWh)	+45	+30
OMV refining indicator margin Europe (USD +1/bbl)	+110	+100
Ethylene indicator margin Europe (EUR +10/t)	+20	+15
Propylene indicator margin Europe (EUR +10/t)	+20	+15
Polyethylene indicator margin Europe (EUR +10/t)	+10	+10
Polypropylene indicator margin Europe (EUR +10/t)	+10	+10
EUR/USD (USD changes by +0.01)	+45	+30

Note: Materially different Brent and FX levels (vs. current levels) would lead to different sensitivity results. Operating cash flow excludes net working capital effects

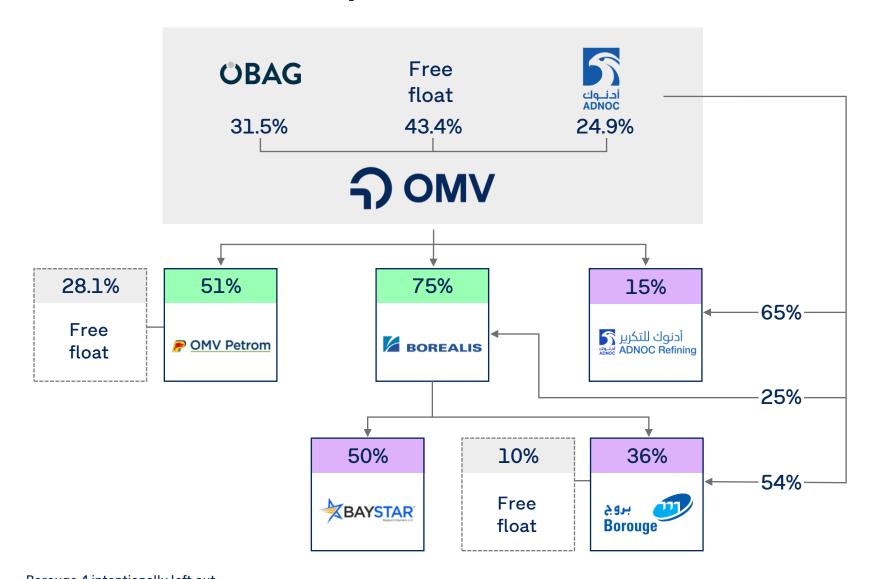
## Successful financing activities



Date of issue	Bond	Amount in EUR mn	Coupon in %	Maturity
December 2018	Borealis Eurobond (AT0000A24UY73)	300	1.75 fixed	10/12/2025
December 2017	Eurobond (XS1734689620)	1,000	1.00 fixed	14/12/2026
September 2012	Eurobond (XS0834371469)	750	3.50 fixed	27/09/2027
April 2020	Eurobond (XS2154347707)	500	2.00 fixed	09/04/2028
December 2018	Eurobond (XS1917590959)	500	1.875 fixed	04/12/2028
June 2020	Eurobond (XS2189613982)	750	0.75 fixed	16/06/2030
August 2024	Eurobond (XS2886118079)	500	3.25 fixed	04/09/2031
April 2020	Eurobond (XS2154348424)	750	2.375 fixed	09/04/2032
July 2019	Eurobond (XS2022093517)	500	1.00 fixed	03/07/2034
August 2024	Eurobond (XS2886118236)	500	3.75 fixed	04/09/2036
September 2020	Hybrid bond (XS2224439385)	750	2.50 fixed <sup>1</sup>	Perp-NC6
September 2020	Hybrid bond (XS2224439971)	500	2.875 fixed <sup>1</sup>	Perp-NC9
June 2025	Hybrid bond (XS3099092325)	750	4.3702 fixed <sup>1</sup>	Perp-NC5.5

## OMV ownership structure





## OMV fully consolidates

Fully consolidated participations: 100% of cash flow, capex and results reflected in financial statements

## OMV at-equity consolidates

At-equity consolidated participations: only dividends reflected in cash flow; in operating result the share of net income attributable to OMV/Borealis is reflected

## Questions?

For further information

... have a look at our <u>Online Report 2024</u>

... or contact the **OMV Investor Relations Team** 

→ investor.relations@omv.com



